



# THE PRESIDENT'S MANAGEMENT ADVISORY BOARD

## Administration Officials

## IT Management Session

**Rebecca Blank, Deputy Secretary (*acting*), Department of Commerce**

**Danny Harris, Chief Information Officer, Department of Education**

**David Hayes, Deputy Secretary, Department of the Interior**

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**Simon Szykman, Chief Information Officer, Department of Commerce**



**REBECCA M. BLANK, DEPUTY SECRETARY (*acting*)  
DEPARTMENT OF COMMERCE**

Rebecca M. Blank is the Acting Deputy Secretary of the U.S. Department of Commerce. In her new, temporary role, Blank focuses on matters of management and policy for the department's 12 bureaus, functioning as Commerce's chief operating officer.

Blank has served Commerce Secretary Gary Locke since June 2009 as his principal economic advisor in her role as Under Secretary for Economic Affairs and head of the Economics and Statistics Administration (ESA). ESA oversees the two premier statistical agencies in the United States, the Census Bureau and the Bureau of Economic Analysis. She also serves as his appointed Board Representative to the Pension Benefit Guarantee Corporation.

Since being sworn in at ESA, Blank has played an important role overseeing a decennial Census operation that has completed its work on time and under budget – netting \$1.6 billion in 2010 savings. Within ESA, she has supervised a staff of economists and policy analysts who produce a wide variety of reports and forecasts that help develop and assess domestic and international policy.

Prior to arriving at Commerce, Blank was the Robert S. Kerr Senior Fellow at the Brookings Institution and dean of the Gerald R. Ford School of Public Policy at the University of Michigan (UM), where she implemented a major expansion of its faculty and programs. She also served as co-director of UM's National Poverty Center. From 1997-1999, Blank was one of three members of President Clinton's Council of Economic Advisers, participating in White House decision-making on a host of economic, social and regulatory policy issues.

Before government service, she was a Professor of Economics at Northwestern University and Director of the Northwestern University/University of Chicago Joint Center for Poverty Research. The author of several books, Blank has researched extensively the interactions of the macro economy, government social policy programs, and the behavior and well-being of low-income families.

Blank is a member of the American Academy of Arts and Sciences, a Fellow of the Society of Labor Economists, and a Lifetime Associate at the National Academies of Science. She has served in a wide variety of advisory and professional roles, including service on the Boards of Directors of MDRC, the Economic Policy Institute, and the Urban Institute. She was a long-time faculty affiliate of the National Bureau of Economic Research, vice president of the American Economic Association, and president of the Association for Public Policy Analysis and Management. In May, Blank was inducted as an Eleanor Roosevelt Fellow by the American Academy of Political and Social Science in recognition of her distinguished scholarship in the social sciences.

A native of Missouri, Blank is a summa cum laude graduate in economics from the University of Minnesota and holds a Ph.D. in economics from the Massachusetts Institute of Technology.



## **DANNY A. HARRIS, CHIEF INFORMATION OFFICER DEPARTMENT OF EDUCATION**

Dr. Danny Harris is a 20+ year information technology and financial management veteran of the U.S. Department of Education. Dr. Harris became the Chief Information Officer, Department of Education on October 1, 2008. As the CIO, he acquires and maintains all of the Department's mission critical information system resources. Specific responsibilities include, Managing the Department's Information Assurance program and developing policy for the protection and control of information; defining and managing capital planning and investment management processes to ensure their successful implementation and integration with the Department budget, acquisition and planning processes; promoting the effective and efficient design and operation of major Departmental information resource management processes; deploying and maintaining all enterprise-wide information technology; managing the agency's participation and implementation of Federal CIO Council Initiatives and coordinating Council activities throughout the Department; and coordinating all eGovernment initiatives with OMB.

Prior to becoming the CIO, Dr. Harris served as the Deputy CFO. He oversaw financial management, internal control and audit resolution, financial systems, contracts and procurement, and grants policy issues. Dr. Harris managed the development and maintenance of an integrated financial management system and the business functions supported by this platform. He supported staff responsible for ensuring Department funds are spent appropriately, and staff responsible for the Department's daily financial operations. (December 2004 - September 2008)

Prior to becoming Deputy CFO, Dr. Harris served as Director, Financial Systems Operations in the Office of the Chief Financial Officer, U.S. Department of Education since September 1998. He managed the Department's multi-million dollar integrated Federal Financial Management Platform called Education's Central Automated Processing Systems (EDCAPS). The EDCAPS system incorporates five of the Department's most mission critical applications (Contracts and Purchasing, Grant Award and Payments, Accounting/General Ledger, Travel Manager, and Promissory Note business functions). In addition, Dr. Harris served as chair of the government-wide Financial Management Line of Business (FMLoB), Financial Systems Integration Office (FSIO) Transformation Team. (February 2005 - October 2006)

Previously, Dr. Harris was Acting Director of Financial Management Operations (FMO), managing the flow of data from the Department's more than 200 appropriations, and responsible for the timely submission of standard federal reports and administering the SGL and department-specific accounting policies and procedures. (Sept. 1998 - Mar. 1999)

Dr. Harris began his career at the U.S. Department of Education as a computer analyst. He since moved on to the Secretary's Office working as a Policy Analyst, coordinating IT and other activities for the Secretary and Deputy Secretary surrounding Education policy issues.

Dr. Harris has served on the Board of Advisors for the Information Technology (IT) Department at the College of Southern Maryland from 1994 to present. He is also currently an adjunct professor at Howard University, teaching courses in Computer Technology. Prior to his tenure at Howard University, he taught undergraduate and graduate courses at George Mason University, in disciplines such as Organizational Communications Management, Research Methodology and Design.

A native of North Carolina, Dr. Harris holds a B.A. in Communications from North Carolina A&T State University, and an M.A. and PhD. in Organizational Management from Howard University.



**DAVID J. HAYES, DEPUTY SECRETARY  
DEPARTMENT OF THE INTERIOR**

David J. Hayes was confirmed as Deputy Secretary of the Department of the Interior on May 20, 2009. He was nominated for the position on February 27, 2009, after serving as a leader in President Obama's Transition Team, heading the agency review process for the Department of Energy, Department of Agriculture, Department of the Interior and Environmental Protection Agency.

Deputy Secretary Hayes is the second highest ranking official at the Department of the Interior. By statute, he serves as the Department's Chief Operating Officer and has authority over all of the Department's bureaus and agencies. He is involved in implementing the Secretary's priorities for the Department, including climate change, conservation of our treasured landscapes, responsible energy development on our public lands and offshore resources, fulfilling our trust responsibilities to American Indians and Alaskan Natives, western water issues, and other matters relating to Interior's mission to conserve our nation's natural and cultural resources.

Throughout his career, Deputy Secretary Hayes has been involved in developing progressive solutions to environmental and natural resources challenges. He previously served as the Deputy Secretary and counselor to the Secretary of the Interior in the Clinton Administration. He is a former chairman of the Board of the Environmental Law Institute; he served as a Senior Fellow for the World Wildlife Fund, and was the Vice-Chair of the Board of American Rivers. Hayes was a consulting professor at Stanford University's Woods Institute for the Environment and he has written and lectured widely in the environmental and natural resources field. He also worked for a number of years in the private sector where he chaired the Environment, Land and Resources Department at Latham and Watkins, an international law firm.

Hayes is a native of Rochester, New York. He graduated summa cum laude from the University of Notre Dame and received his J.D. from Stanford University, where he was an editor of the Stanford Law Review. He is the former Chairman of the Board of Visitors for Stanford Law School.

Hayes and his wife Elizabeth reside in Arlington, Virginia and he has three children, Katherine, Stephen and Molly.



**VIVEK KUNDRA, U.S. CHIEF INFORMATION OFFICER  
OMB OFFICE OF E-GOVERNMENT AND INFORMATION TECHNOLOGY**

Vivek Kundra was appointed as the United States Chief Information Officer by President Obama in March 2009. Prior to joining the Obama administration, Kundra served in Mayor Fenty's cabinet as the CTO for the District of Columbia and Governor Kaine's cabinet as Assistant Secretary of Commerce and Technology for the Commonwealth of Virginia. He has also served in leadership roles in the private sector.

Kundra has been recognized as the 2009 Chief of the Year by InformationWeek for driving unprecedented change in Federal IT and as the 2008 IT Executive of the Year for his pioneering work to drive transparency, engage citizens and lower the cost of government operations. He has also been recognized by InfoWorld among the top 25 CTO's in the country.



**MICHAEL W. LOCATIS, III, CHIEF INFORMATION OFFICER  
DEPARTMENT OF ENERGY**

As the Chief Information Officer (CIO) for the Department of Energy (DOE), Michael Locatis serves as the senior IT official for the DOE and the principal information management advisor to the Secretary. With input from senior managers and stakeholders, he builds a highly-respected information management program by establishing strategy, policy, direction, and a skilled workforce in support of DOE's missions and objectives.

Michael Locatis engages internal DOE IT resources, laboratories, and strategic partners for Department-wide innovation and effective operations. He also oversees the Department's Federal information resource management activities and executes duties delegated including responsibilities under Clinger Cohen, FISMA, E-Government Act, Paperwork Reduction Act, and Federal Records Act.

Until October 2010, Michael Locatis was the Deputy Chief Information Officer for the State of California, appointed by Governor Arnold Schwarzenegger. As Deputy CIO, Mike served in an advisory capacity to the State Chief Information Officer, providing advice and guidance to the State CIO on how to most effectively meet the Governor's objectives.

Prior to joining the CIO office in California, Mike was appointed as the Colorado State Chief Information Officer and Director of the Governor's Office of Information Technology in January 2007. Mike served on Governor Ritter's cabinet and was responsible for providing strategic direction and management for Executive Branch information and communications technology operations.

Before becoming CIO for Colorado, Mike was CIO for the City and County of Denver where he received national recognition by the Public Technology Institute for consolidating twenty disparate information technology departments into a single city-wide Technology Services Division.

Previously, in the private sector, Mike served as the Senior Director of Enterprise Technology Strategy for Time Warner Cable. In that capacity, he managed the technology strategy and architecture development - responsible for transforming customer service delivery systems, including the alignment of call center, ERP, web, and retail systems.

Mike has served as a co-chair of the Security and Privacy Committee for NASCIO (National Association for State Chief Information Officers) and previously served as a director on the boards of NASCIO, Colorado Regional Health Information Organization, and CSIA, Colorado's Technology Association. Mike received his bachelor's degree from the University of Nebraska and his MBA from Colorado State University.



## **BERNARD J. MAZER, CHIEF INFORMATION OFFICER DEPARTMENT OF THE INTERIOR**

On June 7, 2010, Bernard J. Mazer was selected as the Department of the Interior Chief Information Officer (CIO), assuming oversight responsibility for the Department's estimated \$1 billion information technology (IT) portfolio. The Interior Department with an annual \$15.8 billion budget is considered a large, decentralized Cabinet agency with over 67,000 employees and 236,000 volunteers located in approximately 2,400 locations across the United States, Puerto Rico, U.S. territories, and Native American Lands.

As the Chief Information Officer, Mr. Mazer is responsible for providing strategic leadership and advice to the Secretary of the Interior on the effective use of Information technology assets. Mr. Mazer is focused on infrastructure modernization and ensuring that IT investments are cost effective, scalable, and aligned to DOI's mission and strategic direction. Further, he is responsible for ensuring compliance with the Clinger-Cohen Act of 1996, the eGovernment Act of 2002, and all other applicable laws, regulations, and directives. Before accepting this position, Mr. Mazer served as the Chief Information Officer for the U.S. Fish and Wildlife Service a bureau within the Department. He has over twenty five years experience in the field of information technology and communications, including 16 years of project management and 10 plus years experience in program development. During his tenure with Fish and Wildlife Service he served as the Acting Deputy Director for unified communications services on behalf of the Department.

Prior to his tenure at the Department of the Interior in 2008, he served as Deputy Director, and Chief of Information Communications and Technology team, within the Infrastructure and Engineering Office in the Economic Growth Agriculture and Trade Bureau in the United States Agency for International Development (USAID). His last two years in USAID were devoted to working with various United States Government entities on reconstruction and stabilization efforts in post conflict countries on infrastructure and governance issues. Mr. Mazer supported and provided technical leadership and field support to USAID Missions in the areas of energy, information communications technology, and engineering services related to the development and effective use of critical economic infrastructure. He supported the USAID field missions largely through programs designed to: strengthen the legal, regulatory and institutional environment to promote private investment; promote the adoption of innovative technologies and approaches such as wireless broadband to increase access to infrastructure services by the underserved; promote and strengthen public participation in decision making to improve the governance of infrastructure services. Additionally, he also worked in the E-Government area building in various countries and within the Agency which included development of workforce planning, IT capital planning and investment management, enterprise architecture, information security, last mile initiatives, and strategic planning.

Mr. Mazer has also worked on the design to implement public-private partnership activities (often in conjunction with the USAID Global Development Alliance program) with private sector partners, including the U.S. Telecommunication Training Institute, private corporations and specialized Non Government Organizations (NGOs). Previously, Mr. Mazer worked in the Department of Defense in information management and telecommunications in the United States, Europe and Southwest Asia. He served as a Community Director of Information in Europe where he was responsible for automation, communications, IT security and privacy, records management and FOIA. Prior to that he was an instructor for the University of Maryland, European Division, where he taught information management courses on such topics as relational databases, operating systems, and business process design. He also worked in the deployment of standardized installation support systems for the US Army. Mr. Mazer, is a certified Project Management Professional, holds a Master's Degree in Systems Management from the University of Southern California and a Master's Certificate in Project Management from George Washington University.



**ANTHONY W. MILLER, DEPUTY SECRETARY  
DEPARTMENT OF EDUCATION**

Tony Miller is the Deputy Secretary and Chief Operating Officer at the U.S. Department of Education. In this role, he manages a broad range of operational, management and program functions.

Prior to joining the Department in 2009, Miller was an operating partner with Silver Lake, a leading private equity firm. From 2003 to 2006, he was with LRN Corporation, a compliance software and eLearning company, where he was executive vice president of operations. Prior to LRN, he worked for 10 years at McKinsey & Company, where he was a partner specializing in growth strategies, operating performance improvement and restructuring for companies throughout the United States, Europe and Asia. Miller began his professional career with Delco Electronics, a subsidiary of GM Hughes Electronics, where he managed regional channel marketing. In addition to his private-sector operating experience,

Miller advised the Los Angeles Unified School District from 1997 to 2000, developing student achievement goals and strategies, aligning budgets and operating plans, and designing metrics and processes for overseeing district-wide performance. He undertook similar work with the Santa Monica-Malibu Unified School District in 2001. Through his service as an ex-officio member of the Los Angeles Unified School District Board of Education Budget and Finance Committee in 2002–03, he deepened his understanding of state funding and school district budgeting matters.

Tony Miller is a graduate of Purdue University and holds a Master's in Business Administration from the Stanford Graduate School of Business.



## **DANIEL B. PONEMAN, DEPUTY SECRETARY DEPARTMENT OF ENERGY**

Daniel B. Poneman was nominated by President Obama to be Deputy Secretary of Energy on April 20, 2009, and was confirmed by the United States Senate on May 18, 2009. Under the leadership of Secretary of Energy Steven Chu, Mr. Poneman also serves as Chief Operating Officer of the Department.

Mr. Poneman first joined the Department of Energy in 1989 as a White House Fellow. The next year he joined the National Security Council staff as Director of Defense Policy and Arms Control.

From 1993 through 1996, Mr. Poneman served as Special Assistant to the President and Senior Director for Nonproliferation and Export Controls at the National Security Council. His responsibilities included the development and implementation of U.S. policy in such areas as peaceful nuclear cooperation, missile technology, space-launch activities, sanctions determinations, chemical and biological arms control efforts, and conventional arms transfer policy. During this time, he also participated in negotiations and consultations with governments in Africa, Asia, Europe, Latin America, and the former Soviet Union. After leaving the White House, Mr. Poneman served as a member of the Commission to Assess the Organization of the Federal Government to Combat the Proliferation of Weapons of Mass Destruction and a number of other federal advisory panels.

Prior to assuming his responsibilities as Deputy Secretary, Mr. Poneman served as a principal of The Scowcroft Group for eight years, providing strategic advice to corporations on a wide variety of international projects and transactions. Between tours of government service he practiced law for nine years in Washington, D.C. - first as an associate at Covington & Burling, later as a partner at Hogan & Hartson - assisting clients in regulatory, policy and transactional matters, international arbitration, commercial real estate financing, export controls, and sanctions and trade policy.

Mr. Poneman received A.B. and J.D. degrees with honors from Harvard University and an M.Litt. in Politics from Oxford University. He has published widely on national security issues and is the author of *Nuclear Power in the Developing World* and *Argentina: Democracy on Trial*. His third book, *Going Critical: The First North Korean Nuclear Crisis* (coauthored with Joel Wit and Robert Gallucci), received the 2005 Douglas Dillon Award for Distinguished Writing on American Diplomacy. Mr. Poneman is a member of the Council of Foreign Relations.

Mr. Poneman lives in Virginia with his wife, Susan, and their three children.



**SIMON SZYKMAN, CHIEF INFORMATION OFFICER  
DEPARTMENT OF COMMERCE**

Simon Szykman was named Chief Information Officer (CIO) of the Department of Commerce in May 2010. As the Department's CIO, Szykman is responsible for providing leadership, establishing policy, and maintaining oversight for the information technology investments that support the diverse portfolio of programs across the Commerce Department's dozen bureaus. Szykman most recently served over three years as the CIO of Commerce's National Institute of Standards and Technology (NIST), where he began his professional career as part of the agency's technical staff.

Prior to his work at Commerce, Szykman served as the Director of the National Coordination Office for Networking and Information Technology Research and Development (NITRD), where he was responsible for the coordination of planning, budget, and assessment activities for the Federal NITRD Program. In this role, Szykman reported directly to the National Science and Technology Council and the White House Office of Science and Technology Policy (OSTP) – where he also worked temporarily as a Senior Policy Analyst, focusing on technology-related issues including cyber security and high-end computing.

Szykman has also worked at the Department of Homeland Security (DHS) as the Department's first Director of Cyber Security R&D. There he led the development of cyber security R&D plans, programs, and budgets in support of the Department's mission, as well as the development of the Government's first interagency Federal Plan for Cyber Security R&D.

Szykman received Ph.D. and Master of Science degrees from Carnegie Mellon University, a Master of Engineering Management degree from George Washington University, and a Bachelor of Science degree from the University of Rochester.