MODERNIZING GOVERNMENT FOR THE 21ST CENTURY

The American people deserve a modern Government that will refocus efforts on core mission areas, provide excellent customer service, and accountable stewardship. The President’s Management Agenda (PMA) lays the foundation for a portfolio of work to address critical challenges where Government has failed to keep up with technical advances and business process improvements. The Budget supports the PMA and other, related priorities to modernize Government for the 21st Century.

President’s Management Agenda

The PMA outlines a long-term vision for an effective Government that better achieves its missions and enhances key services on which the American people depend. It advances three drivers of change: information technology (IT), data, and the workforce.

IT Modernization. Federal agencies have delivered on the action items provided in the Report to the President on Federal IT Modernization, completing all of the 52 tasks outlined and informing further priorities. The Budget supports further agency investments to modernize IT systems and improve the value they provide to the American people.

- The Budget requests $150 million for the Technology Modernization Fund (TMF) as seed funding to allow the TMF to tackle more complex, Government-wide efforts. In its first 10 months, the TMF has funded seven projects totaling almost $90 million. Projects are listed at https://tmf.cio.gov.
- The Budget provides necessary transfer authority that enables agencies to better operationalize IT Working Capital Funds (WCFs). The Modernizing Government Technology provisions established IT WCFs as a dedicated resource for agency IT modernization.
- The Budget includes Agency specific initiatives to transform outdated systems to modern, secure, efficient solutions that leverage commercial technologies and modern business models.


- The Budget supports the Federal Data Strategy by establishing a U.S. Federal Data Service within the Department of Commerce’s Office of the Undersecretary for Economic Affairs.
- The Budget supports the Federal Geographic Data Committee’s work to improve management of geospatial data and implement the provisions.
- The Budget includes technology investments that further enhance protection of data and foundational capabilities for management of data access and use.

Workforce for the 21st Century. Failure to address fundamental workforce needs will render other modernization work ineffective.
• The Budget delivers on both the Administration’s Government Reform and Reorganization Plan and the PMA by supporting a full reorganization of the Office of Personnel Management (OPM). As described in the Reorganization Fact Sheet, this reform will restructure governance of one of the Government’s larger and most impactful investments—a Federal workforce of 2.1 million civilians.

• Already, the Administration has focused on defining a baseline for how agencies address poor performers, distribute financial awards, and hire staff. It has used existing authority to remove barriers and fix processes in order to focus on continuous improvement within agencies.

The PMA sets 14 Cross-Agency Priority (CAP) Goals where Executive Branch agencies can collaborate to drive modernization, including each driver change and other critical areas such as customer experience, payment accuracy, and procurement. Information about all of these goals, including quarterly updates on progress, is available at https://www.performance.gov/PMA.

Other Priorities to Modernize Government

The PMA works in concert with a range of additional and complementary priorities and tools to create an Executive Branch prepared to meet the needs of the American people both now and in the future. Examples of other such priorities include:

• **Government Reform and Reorganization.** The Administration’s June 2018 *Delivering Government Solutions in the 21st Century* plan is a cornerstone for bipartisan dialogue on how the Executive Branch can function effectively in the 21st Century.

• **Acquisition Modernization.** The Federal Government spends a half trillion dollars through contracts each year to help deliver the mission in hundreds of agencies. A forthcoming Acquisition Modernization Plan will guide incremental transformation to improve value and efficiency of the acquisition system. The Administration will work with the Congress on a proposed acquisition test authority pilot.

• **Enterprise Risk Management.** In June 2018, OMB updated OMB Circular No. A-123, Appendix A, Management of Reporting and Data Integrity Risk. Agencies will now use a risk-based approach to assess, document, test, and report on internal controls over reporting and data integrity. Increasing maturity among agency ERM programs will support decision making across the PMA.

• **Performance Management.** The Administration continues to leverage best practices from across sectors to drive improvement via the Federal Performance Management Framework.

• **Strengthen Use of Evidence.** Consistent with the recently enacted Foundations for Evidence-Based Policymaking Act, the Administration is tasking Federal agencies with designating evaluation officers and establishing multi-year learning agendas to strategically plan their evidence-building activities and carry out priority studies in order to facilitate policy and program improvement.

• **Real Property.** The Administration has prioritized optimizing the Federal real property portfolio to achieve the mission and minimize cost.