Pursuant to Executive Order 13985 (January 20, 2021) on “Advancing Racial Equity and Support for Underserved Communities Through the Federal Government”

Equity Action Plan Summary

U.S. Department of Agriculture

The U.S. Department of Agriculture (USDA) provides leadership on food, agriculture, natural resources, rural development, nutrition, and related issues based on public policy, the best available science, and effective management. USDA provides economic opportunity through innovation; helps rural America to thrive; promotes agriculture production that better nourishes Americans while also helping feed others throughout the world; and preserves our Nation’s natural resources through conservation, restored forests, improved watersheds, and healthy private working lands.

Delivering equity through USDA

Since its inception, USDA has struggled to deliver its programs and services equitably. All too often, programs have been designed to benefit those with land, experience, money, and education while leaving behind those without means, resources, or privileges of one kind or another. Over the course of decades, congressional reports, internal data, civil rights investigations, court actions, and stakeholder testimony have documented this long history of inequity and discrimination against farmers from underserved groups, most often through institutional practices that administer credit and other farm support programs. Because of the flawed design of programs as well as individual acts of discrimination, over the course of decades, many underserved producers have lost equipment, land, farm operations, and opportunities to train future generations of diverse producers. In some cases, they lost their family home and valued links to their culture, history, community, and identity. These losses have been devastating, and USDA must both take accountability for its role in the precipitous decline in the number of
Black farmers in the United States and also for erecting barriers that have kept other underserved communities, including Native Americans, beginning farmers and ranchers, Veteran farmers and ranchers, refugees, farm workers, and other underrepresented groups from full and fair access to USDA programs and services, including but not limited to USDA farm programs. This history underscores the Administration’s commitment to relieving the debt burden for economically distressed farm loan borrowers to achieve a robust and competitive agriculture sector.

USDA plays a leading role in supporting the prosperity of rural communities. Advancing equity at USDA means addressing the population loss, higher rates of poverty, and economic insecurity that too many rural communities face. USDA’s Rural Development programs touch the lives of millions of rural Americans and communities across the country and provide nearly $40 billion in financing for housing, water, community facilities, broadband, businesses, and other critical community infrastructure each year. But all too often, the households and communities that most need these critical USDA investments face barriers to access. For example, complex application processes for Rural Development programs can mean that higher capacity communities with the resources to hire a grant writer or submit a sophisticated application often win out over persistently poor communities.

USDA also plays a vital role in advancing nutrition security for underserved communities and supporting the 30 million adults and 12 million children who do not always have access to nutritious food. Over the course of the Biden-Harris Administration and beyond, USDA strives to institutionalize this emphasis on equity so that, with time, USDA becomes known as a trusted partner that does right by underserved communities and lives up to its name as The People’s Department.
New strategies to advance equity

- **Partner with trusted technical assistance providers to expand access for underserved communities**
  
  While USDA's expansive presence in rural communities is one of its greatest strengths, underserved communities can face barriers navigating USDA programs. Applying for and accessing USDA programs can be complicated or intimidating, especially for beginning farmers and ranchers or those unfamiliar with USDA programs and the organization. Many farm programs have been designed and implemented for decades in ways that work well and reward those who have access, means, education, and land, and create barriers for those who are most in need of assistance. As part of its commitment to rebuild trust and better serve these communities, USDA will build significant partnerships with trusted technical assistance providers to ensure that underserved producers have the help they need to access USDA programs as well as the business planning, market development, financial knowledge and other technical skills involved in successful farm management. USDA will invest at least $100 million in additional partnerships with technical assistance providers that serve underserved communities.

- **Reduce barriers that prevent underserved producers from accessing USDA farm programs**

  Underserved farmers and producers often struggle to navigate administrative barriers to accessing USDA farm programs. Many small farms struggle without a meaningful safety net, and it can be even more challenging for underserved producers who have experienced discrimination and had limited access to USDA programs offered to enroll in programs. To address these challenges, USDA will reduce administrative barriers to program access, including by improving its translation services to ensure producers with limited English proficiency can access USDA services. USDA will also implement a simplified direct farm loan application process, along with an online application option, to improve historically underserved producers’ access to capital through USDA programs; create targeted programs, offices and resources that will better serve urban agricultural producers; and continue to implement
New strategies to advance equity

- **Expand equitable assistance to USDA nutrition programs**
  As many as 30 million adults and 12 million children do not always have access to nutritious food. Exacerbated by COVID-19, many families and children in underserved communities are at risk for hunger and health disparities. One of the important nutrition assistance programs operated by USDA is the Women, Infants, and Children (WIC) nutrition assistance program, but multiple barriers exist to access and use the program, and only 57% of eligible people participate in WIC. Building on action taken in 2021, USDA will continue to expand access to its nutrition programs with an emphasis on reducing administrative burdens.

- **Increase the share of overall USDA infrastructure investments that benefit underserved rural and Tribal communities**
  Underserved communities and populations are disproportionately impacted by the effects of economic and environmental shocks. And as the world continues to experience the impacts of a raging pandemic and the increased impacts of climate change, including drought, flooding, wildfire, and increased severity of storms – these communities are often on the front lines. Historic inequities have often left such communities and populations with low capacity to deal with these challenges. To address these barriers, USDA will make historic infrastructure investments and embed environmental justice as part of the mission by directing programs to develop policies and activities that ensure USDA investments benefit underserved rural communities. In particular, USDA will deliver on the Justice40 Initiative, which sets a goal of delivering 40 percent of the investment benefits from certain federal programs to disadvantaged communities.
New strategies to advance equity

- **Increase fair and equitable opportunities for small disadvantaged businesses (SDBs)**

  USDA has purchasing power of about $9 billion and has an important role to play in expanding economic opportunities for underserved communities through contracting and procurement. While an average of about 16 percent of USDA's contracting dollars have gone to SDBs over the last ten years, USDA can do even more. USDA will assess and implement available tools to increase opportunities for small businesses and traditionally underserved entrepreneurs to compete for federal contracts. In particular, USDA will implement and roll out a Department-wide goal of 21.5 percent of contracts going to SDBs. USDA will also increase Tribal contracting by reviewing treaties, authorizing statutes, and regulations for the expansion of Tribal contracting preferences, such as through the Buy Indian Act.

- **Uphold federal trust and treaty responsibilities to Indian Tribes**

  Historical discriminatory practices have led to an erosion of trust with Tribal communities and inequitable program delivery. USDA has made a commitment to fulfill its tribal trust and treaty responsibilities through removing the unique barriers for indigenous and Tribal access to USDA programs and services, promoting Tribal self-determination to enable greater self-governance and decision-making, and adapting USDA's programs to include Tribal values and indigenous perspectives. To achieve this goal, USDA will take steps to ensure that Tribal lands and Tribal-owned entities are eligible for USDA programs. USDA will also take steps to remove "legacy" preferences on Tribal lands, which historically led to projects on Indian reservations without the permission of Tribes. USDA will take steps to institutionalize Tribal jurisdiction and sovereignty over Tribal lands by requiring Tribal resolutions of support as part of programming decisions. The Forest Service will take steps to ensure Tribes have an integral role in decision-making related to the management of federal lands, including through the promotion of co-management and co-stewardship opportunities. USDA will also promote traditional foodways through the Indigenous Food Sovereignty Initiative, which aims to improve Indigenous health through foods tailored to Native communities’ dietary needs.
New strategies to advance equity

- **Institutionalize civil rights and equity as part of the DNA and culture of USDA**

  From systemic discrimination in program design to a failure to properly investigate and resolve complaints of discrimination in its programs, numerous internal and external reports have documented fundamental failures to protect the civil rights of USDA customers in the past. Due in part to these failures, thousands of minority farmers filed various class action lawsuits under the Equal Credit Opportunity Act (ECOA) and the Administrative Procedure Act (APA), and USDA’s Office of Civil Rights has been challenged to maintain trust among both internal and external stakeholders. In response, Secretary Vilsack and Deputy Secretary Bronaugh have made upholding civil and constitutional rights and ensuring that all USDA applicants, customers, employees, and stakeholders are provided fair access to all opportunities, programs, and services a top priority and foundational to the USDA equity agenda. The Agency will resolve long-standing pending administrative cases to rebuild and maintain trust; address the staffing and capacity needs of both the Office of the Assistant Secretary for Civil Rights (OASCR) and Mission Area and Agency civil rights offices; and assess the 2018 OASCR proposed rule and associated internal management realignment actions that created ambiguity around roles and responsibilities for Mission Area and Agency civil rights offices, which will enable Mission Area and Agency civil rights staff to execute their mission and be more involved both in ensuring accountability for civil rights violations and ensuring that decision-makers at the Mission Area and Agency level understand the civil rights impacts of program and policy choices. In addition, the Agency will prioritize training on civil rights, equity, and other core competencies critical to reducing barriers to access and crafting equitable policies and programs for USDA staff and leaders within civil rights and throughout the Department and create systems that provide consistent, intentionally designed, and well-executed opportunities that ensure programmatic complaints are mitigated.
Building on USDA's progress

This equity action plan builds on USDA's progress delivering on equity and racial justice in the first year of the Biden-Harris Administration.

- **Establishing an Equity Commission**
  USDA has established a first-of-its-kind Equity Commission comprised of external stakeholders who are tasked with conducting a thorough review of USDA policies and programs and providing the Secretary with a set of recommendations for how the Department can take action to advance equity. The Equity Commission and its agriculture subcommittee will provide an initial set of recommendations in late 2022. Additional recommendations from the Commission’s rural development subcommittee and any other subcommittees will be provided no later than 2023.

- **Delivering equitable access to nutrition programs**
  Food Nutrition and Consumer Services (FNCS) bolstered access to Supplemental Nutrition Assistance Program (SNAP) by providing $1.135 billion to expand and enhance the States’ SNAP administration and improve services to vulnerable populations and increase benefits for Women, Infants, and Children (WIC) recipients by providing $900 million to implement a temporary increase in fruit and vegetable vouchers to $35 per month. USDA proposed a regulatory priority to remove regulatory barriers in WIC’s online ordering and expand access for various types of online capable stores to participate. USDA increased the Pandemic-EBT food assistance benefit by approximately 15%, providing more money for low-income families and millions of children missing meals due to school closures. USDA expanded eligibility for young adults experiencing homelessness under the age of 25 to be able to receive meals at emergency shelters participating in the Child and Adult Care Food Program (CACFP). In addition, on November 1, 2021, USDA announced the first set of Tribal demonstration programs to increase Tribal food sovereignty and support Tribal food economies.
Building on USDA’s progress

- **Supporting underserved producers**
  The Farm Service Agency (FSA) made available $67 million through its new Heirs’ Property Relending Program to help agricultural producers and landowners resolve heirs’ land ownership and succession issues. USDA also announced approximately $16.6 million in funding to community-based and nonprofit organizations, institutions of higher education, and Tribal entities that help underserved and veteran farmers and ranchers own and operate successful farms. The Natural Resource Conservation Service (NRCS) invested $50 million in partnerships to improve equity in conservation programs, and USDA has invested $75 million in 5-year technical assistance partnerships with cooperators that work with underserved farmers and ranchers.

- **Supporting underserved rural communities**
  Rural Housing Service Single Family Housing Direct and Guaranteed loans extended the eviction and foreclosure moratorium to struggling multifamily housing residents. Totaling 218 projects, the Rural Business Service also made an $86 million investment to improve equitable access to jobs, business opportunities, housing, and health care for people who live and work in rural communities through six programs, such as Delta Health Care Grant and Socially Disadvantaged Groups Grant programs.

- **Partnering with Minority Serving Institutions (MSIs)**
  Multiple USDA offices have made investments in various MSIs to build programs that 1) enable minority students to have access to curriculum, internship, and training that expand career opportunities in USDA-related fields; and 2) leverage MSIs’ ability to provide technical assistance to assist underserved and veteran farmers to own and operate successful farms. For example, the Office of Research, Education, and Economics invested over $21.8 million to support research, capacity for teaching, and diverse student recruitment.
Building on USDA’s progress

- **Improving the Nation-to-Nation relationship with Tribal governments**
  USDA restored the Office of Tribal Relations and held an all-of-USDA Tribal consultation in March 2021. USDA restored protections to the 9.3 million acres of inventoried roadless areas on the Tongass National Forest, returning stability and certainty to the conservation of the world’s largest intact temperate old growth rainforest. USDA’s Rural Utilities Service obligated a $235 million loan to the Navajo Tribal Utility Authority to improve electric service to the Navajo and Hopi tribes and deploy fiber-based smart grid infrastructure. USDA also implemented no-match grant funds for federally recognized Tribes and other underserved communities, enabling them to have a fair shot at accessing financing.